Conflict of Interest Disclosure Statement

To Our Valued Clients and Communities:

We wish to inform you that CATALYST (the "**Agent**") has recently obtained its California General B Contractor's License (#1141224), issued on July 30, 2025.

As both a licensed general contractor and property manager, the **Agent** maintains relationships with various vendors. Some of these vendors may provide discounted services or participate in marketing and/or profit-sharing arrangements with the **Agent**.

From time to time, the Management **Agent** may recommend affiliated entities or associated vendors when, in the **Agent**'s professional judgment, doing so is in the best interests of the **Association**. The **Association** acknowledges that these arrangements may result in direct or indirect financial benefit to the **Agent**.

<u>Please note that all vendor and contractor selections remain subject to the final approval of the Board of Directors.</u>

We share this disclosure to uphold our commitment to transparency and to maintain your trust as a valued community partner. If you have any questions about this statement or would like additional information regarding affiliated services, we are here to assist.

Sincerely,

CATALYST Inc.